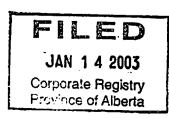
MEMORANDUM OF ASSOCIATION

OF

THE SPRINGBOROUGH RESIDENTS ASSOCIATION

- The name of the Company is "THE SPRINGBOROUGH RESIDENTS ASSOCIATION".
- 2. The Company is incorporated under Part 9 of the Companies Act of the Province of Alberta, R.S.A. 1980, Chapter C-20 as a non-profit corporation.
- 3. The objects for which the Company is established are:
 - upon the issuance by The City of Calgary of a Final Acceptance Certificate for each Phase of a residential community developed, or which may hereafter be developed, by United Acquisition II Corp., by the installation of municipal services for and a subdivision of a certain parcel of land, within the Springbank Hill Subdivision in the City of Calgary, which lies to the north of 26th Avenue S.W. and bounded on the west by 77th Street S.W. and bounded on the east by 69th Street S.W. and being legally described as Plan 2420AK Block Z Excepting thereout Road Plan No. 9512131, or parts thereof, to assume responsibility for the additional operational, maintenance and replacement services at a level of service over and above the standard service provided by The City of Calgary, to the extent legally permissible, for the public utility lots, environmental reserves, municipal reserves, public walkways, road boulevards, road medians, entrance features and associated community and related signage (the "Amenities") within each such Phase:
 - (b) to enforce and receive payment of the Annual Rent Charge payable pursuant to an Encumbrance to be registered in the Land Titles Office for the South Alberta Land Registration District against the titles to the "Residential Lots" (as defined in the Articles of Association) created within each such Phase and to apply the same in satisfaction of the costs as and when incurred by the Company for the additional operational, maintenance and replacement services, as aforesaid, for the Amenities;
 - (c) to do all such other lawful things as are incidental or conducive to the attainment of the above objects or any of them.
- 4. The liability of the members is limited.
- 5. Every member of the Company undertakes to contribute to the assets of the Company in the event of the same being wound up during the time that he is a member, or within one year afterwards, for payment of the debts and liabilities of the Company contracted before he ceases to be a member, and the costs, charges and expenses of winding up the same, and for the adjustment of the rights of the contributors amongst themselves, such amount as may be required not exceeding ONE (\$1.00) DOLLAR.





6. The Company shall apply the profits, if any, or any other income of the Company solely in promoting the objects of the Company and no dividend whatsoever or other distribution of the property of the Company shall ever be paid to its members; PROVIDED ALWAYS that nothing herein shall prevent the payment in good faith, of reasonable and proper remuneration to any servant of the Company in return for any service actually rendered to the Company, but so that no Officer, Director or member of the Company shall be appointed to any salaried office in the Company, or any office in the Company paid by fees, and that no remuneration or other benefit in money or money's worth shall ever be paid or given by the Company to any member.

WE, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company pursuant to this Memorandum of Association.

NAMES, ADDRESSES AND OCCUPATIONS OF SUBSCRIBERS Subscribers Occupation Address 200, 808 - 4th Avenue S.W. Calgary, Alberta T2P 3E8 Professional Engineer Chris Koloz 200, 808 - 4th Avenue S.W. **Financial Officer** Calgary, Alberta T2P 3E8 impson 200, 808 - 4th Avenue S.W. **Development Manager** Çalgary, Alberta T2P 3E8 Gerald Barron DATED at the City of Calgary, in the Province of Alberta, this $9^{1/3}$ day of January, 2003. WITNESS TO THE ABOVE SIGNATURES WALTER C. BARRON 2020, $777 - 8^{TH}$ Avenue S.W. Calgary, Alberta T2P 3R5